

1Q'26 Earnings

LG Corp. Investor Relations



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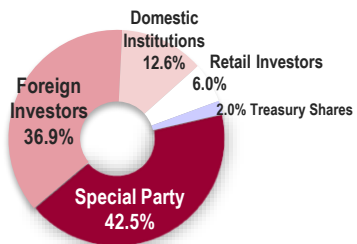
1 Holding Structure

2 Earnings Overview

3 Capital Allocation

Holding Structure

Shareholders of LG Corp. (as of end of 1Q'26)



Listed **LG**

- Dividend
- Brand Royalty

Consolidated Subsidiaries

Electronics

Chemical

Telecom & Services

Listed **35.3%** **LG Electronics**

- Home Appliance, TV, Vehicle Components, HVAC

Listed **36.7%** **LG Display**

- TV, IT, Mobile, Auto Display Panels

Listed **40.8%** **LG Innotek**

- Optics Solution, Substrate & Material, Auto Components

Listed **33.4%** **Robostar**

- Industrial Robots

Listed **34.9%** **LG Chem**

- PetroChem, Advanced Materials, Bio Pharmaceuticals

Listed **79.4%** **LG Energy Solution**

- EV, Small, ESS Batteries

Listed **34.7%** **LG H&H**

- Cosmetics, Home Daily Beauty, Refreshment

Listed **38.3%** **LG U+**

- Mobile, Smart Home, B2B Infra

Listed **58.6%** **LG HelloVision**

- Cable TV, Mobile, Rental, etc.

Listed **35.8%** **HSAD**

- Advertisement Production, etc.

Listed **45.0%** **LG CNS**

- Comprehensive IT Service (Cloud & AI Business, etc.)

100% **D&O**

- Real Estate Service, Leisure, F&B, etc.

100% **LG Sports**

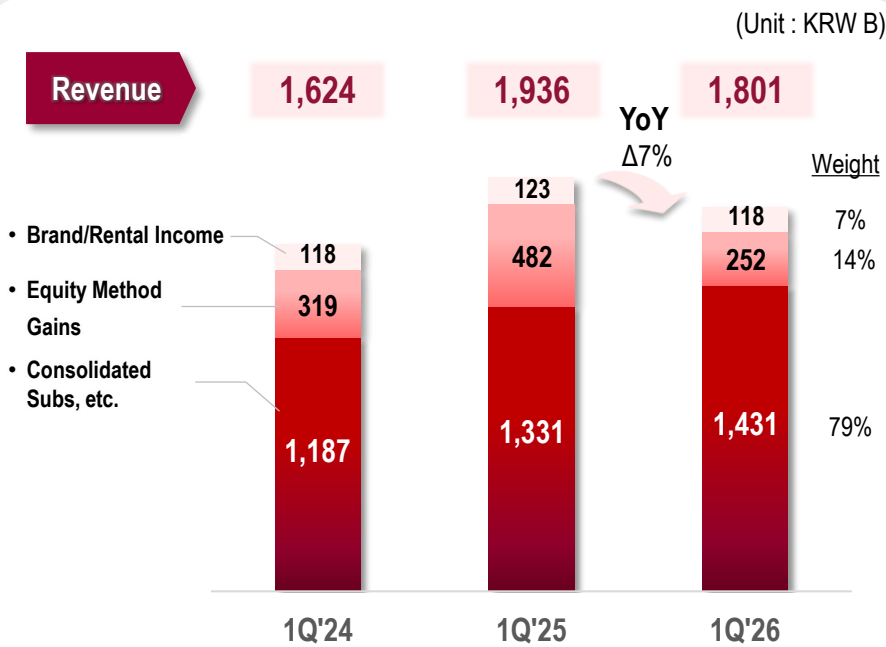
- Runs a baseball team (LG Twins) & a basketball team (LG Sakers)

100% **LG MDI**

- Runs LG Business Research, LG Academy, **LG AI Research**, & LG Global Strategy D.C.

Income Statement (Consolidated)

Consolidated Income Statement



OP

423

638

414

Net Income

345

580

340

(Controlling Interests)

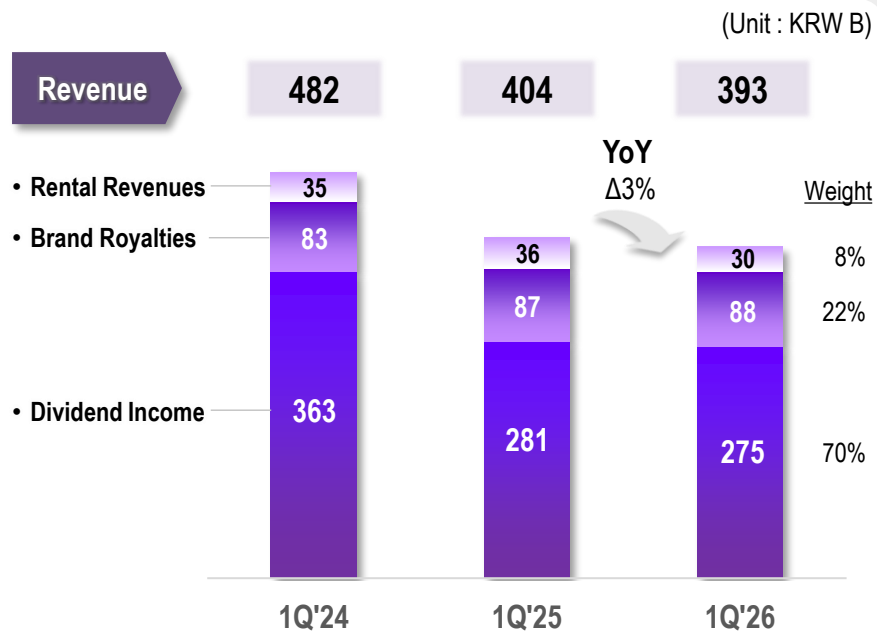
Key Notes

- ✔ Consolidated revenue in 1Q'26 recorded KRW 1,801B, 7% decrease compared to the 1Q in the previous year.
- **Brand Royalties & Rental Revenues**
 - ☞ Recorded KRW 118B, 4% decrease YoY due to the sale of Gwanghwamun Building at the end of 2025
- **Equity Method Gains**
 - ☞ 48% decrease YoY to KRW 251B, due to decline in equity method gains in the chemical sector business and base effect from the additional acquisition of stakes in LGE & LGC in the same period last year
- **Revenues of consolidated subsidiaries, etc.**
 - ☞ 8% increase YoY to KRW 1,431B, driven by revenue increase of consolidated subsidiaries including LG CNS
- ✔ Despite strong 1Q results of the consolidated subsidiaries, controlling net income fell 41% YoY to KRW 340B, mainly due to a decline in equity method gains stemming from the base effect of increased stakes in LGE & LGC in 1Q'25.

Earnings Overview

Income Statement (Separate)

Separate Income Statement



OP

428

349

337

Net Income

406

337

320

Key Notes

- ✓ Separate revenue in 1Q'26 recorded KRW 393B, 3% decrease compared to the 1Q in the previous year.
- **Rental Revenues** : Revenues from the 3 buildings owned by LG Corp.
 - ☞ 19% decrease YoY to KRW 30B due to the sale of Gwanghwamun Building at the end of 2025
- **Brand Royalties** : Brand royalties from the affiliates who use the LG brand
 = (Consolidated Revenue - Advertisement Expense) \times 0.2%
 - ☞ 2% increase YoY to KRW 88B, driven by revenue growth of LG affiliates using the LG brand, such as LGE and LGIT
- **Dividend Income** : Dividend income from equity investment
 - ☞ 2% decrease YoY to KRW 275B, mainly due to base effect from the subsidiaries initiating new interim dividends from last year (LGHH, LG CNS, HSAD)

- ✓ Separate net income in 1Q'26 decreased by 5% YoY to KRW 320B, due to the impact of revenue decline, etc.

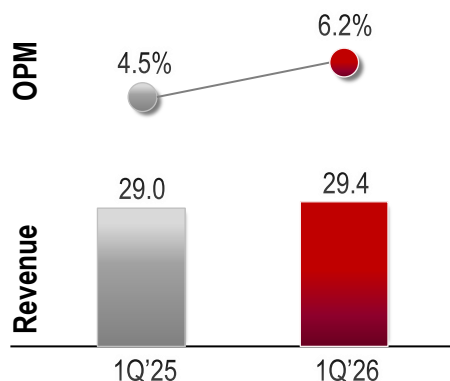
Earnings Overview

LG Affiliates



Electronics

(Unit : KRW T)



Revenue

- Sales growth in home appliances(Global South) and premium TVs(Sports Event) with favorable FX impact, etc.(+)

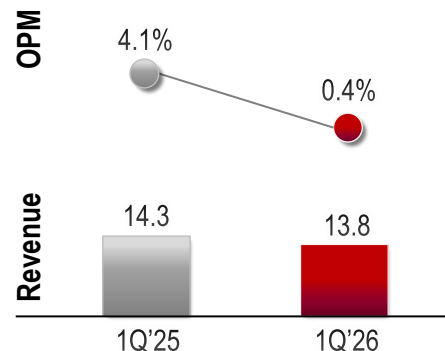
Profitability

- Revenue increase in TV(LGE), OLED/Auto panels(LGD), and optics solution(LGIT)(+)



Chemical

(Unit : KRW T)



Revenue

- Sales decline in petrochem and advanced materials(LGC), EV battery sales decrease due to a slowdown in global EV demand(-)

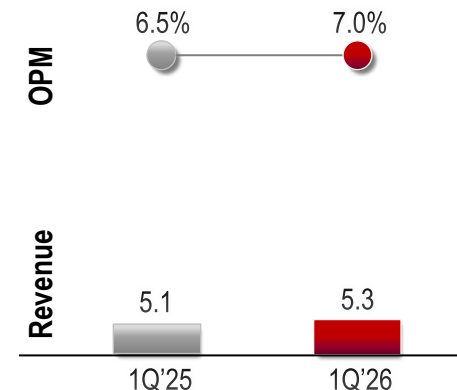
Profitability

- Petrochem earnings improved by higher selling prices, but overall profitability worsened as EV battery sales fell(-)



Telecom & Services

(Unit : KRW T)



Revenue

- Increased mobile/internet users of LG U+ & continued growth of LG CNS' biz(+)

Profitability

- Stable profitability on the back of solid biz performance by LG U+ and LG CNS(+)

Revenue¹⁾
&
OPM

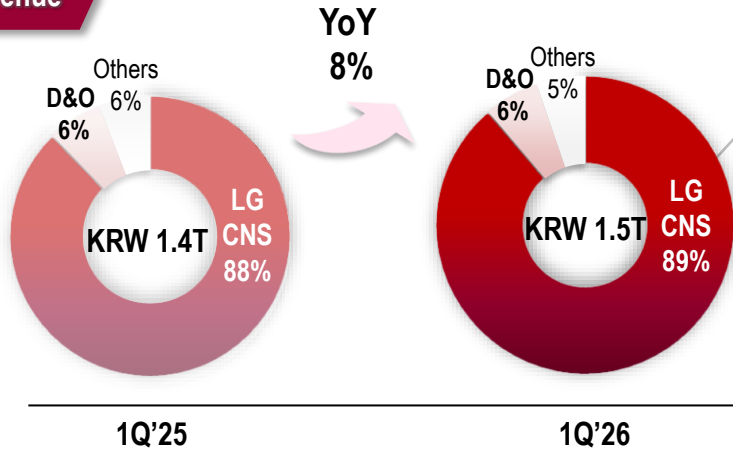
Key
Drivers

1) Financials based on global simple sum of each business

Consolidated Subsidiaries

Business Performance

Revenue



Operating Profit

(Unit : KRW B)

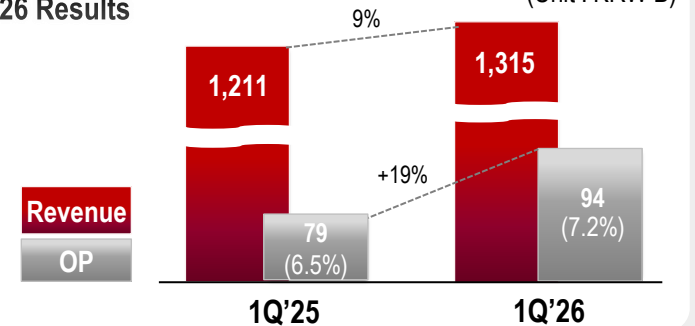
	1Q'25	YoY	1Q'26
● LG CNS	78.9	+19%	94.2
● D&O Corp.	10.1	+53%	15.5
● Others	Δ4.6	-	Δ9.0
Total	84.4	+19%	100.7

Key Notes

● LG CNS Annual Performance Trend (Consolidated) (Unit : KRW B)

Category	'18	'19	'20	'21	'22	'23	'24	'25
Revenue	3,118	3,283	3,361	4,143	4,970	5,605	5,983	6,130
OP	187	213	246	329	385	464	513	552
OPM	6.0%	6.5%	7.3%	7.9%	7.8%	8.3%	8.6%	9.0%

● LG CNS 1Q'26 Results (Unit : KRW B)



Summary

- LG CNS showed 9% revenue growth & 19% OP growth YoY, mainly driven by increase in cloud IT services, etc.
- D&O Corp. recorded 10% revenue growth & 53% OP growth YoY, driven by expansion of F&B¹⁾ biz and increase in CM²⁾ volume
- LG MDI saw a slight increase in sales driven by growth in AI research service, but OP declined due to rising infra expenses.

1) Food & Beverage
2) Construction Management

Capital Allocation

Shareholder's Return

Dividend

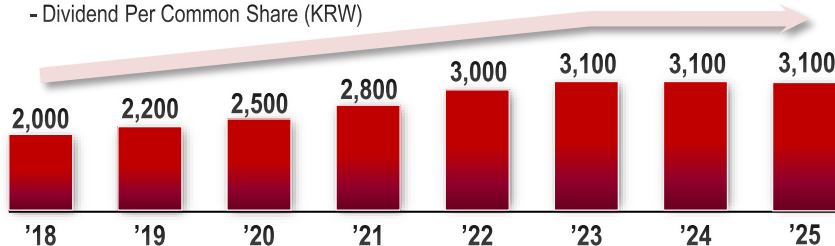
- ✓ **Recurring income** generated from dividends, brand royalties, and rental revenues will be used as dividend sources, considering dividend sustainability/flexibility.

Dividend Policy

To pay out more than 60% of the separate net income (excluding non-recurring income)

Annual DPS Trend

- Dividend Per Common Share (KRW)

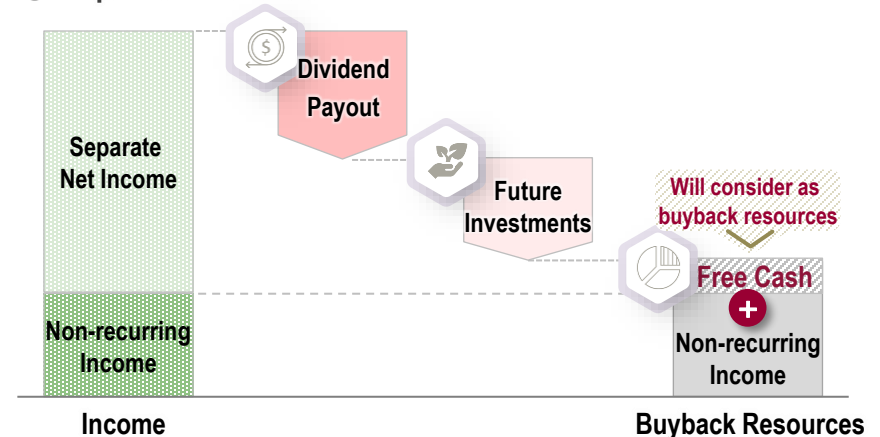


- Have paid 68% (recent 5 years avg.) out of adjusted separate NI (net income) as dividends
- Introduction of interim dividends from FY25 along with flexible dividend record date
- Adjusted separate NI in '25 decreased 11% YoY, yet yearly DPS held at KRW 3,100 by allocating KRW100B from building-sale proceeds as an additional dividend resource
- The consolidated dividend payout ratio (65%) for FY25 met the requirements for dividend income benefits applicable to high-dividend companies

Share Buyback

- ✓ **Non-recurring income¹⁾** & partial amount of **free cash** after dividend payout & future investments will be considered as buyback resources.

Capital Allocation Plan

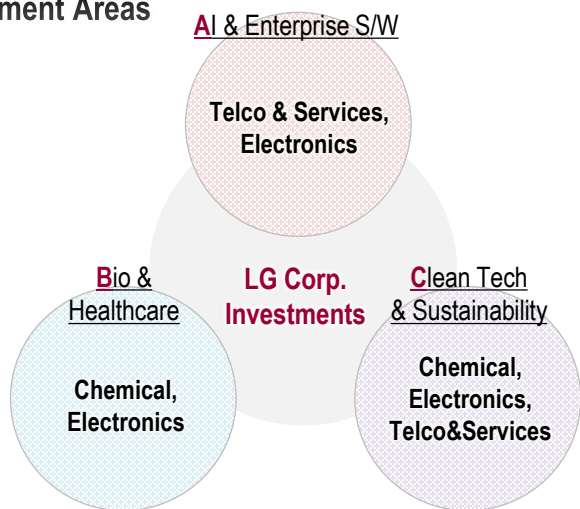


Cancellation of Treasury Shares Held

- Cancelled half (1.9% of common stocks) of the outstanding treasury shares in Sep. 2025
- The remaining treasury shares (2.0% of common stocks) **to be cancelled within 1H'26** ✓

Investment Areas

Investment Areas

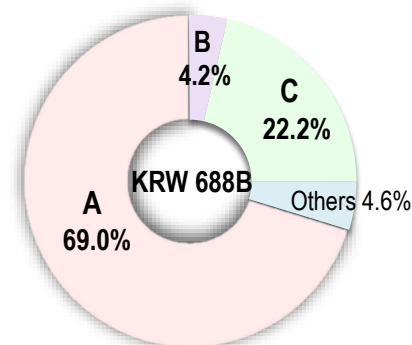


(Unit: KRW B)

Area	Company	Business	Amount
A	Vast Data	AI Storage Optimization S/W	132
	Vista Fund	Security Automation S/W, etc.	101
B	Cartography Bio	Antibody-Based Immunotherapy	10
	Medic Life Science	Cancer Therapeutics	4
C	Kakao Mobility	Domestic Mobility Platform	100
	General Atlantic Fund	Cleantech Related Investments	52

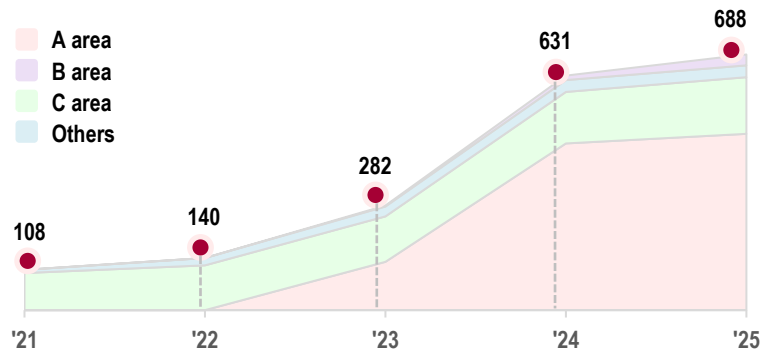
Key Notes

Investment Overview (as of end of 2025, on a cumulative basis)



Cumulative Investment Trend Over the Last 5 Years

(Unit: KRW B)



Appendix : Consolidated Income Statement

(Unit : KRW MM)

COA	2023	2024	1Q.25	2Q.25	3Q.25	4Q.25	2025	1Q.26
Sales	7,445,336	7,175,505	1,936,098	1,797,748	1,996,180	1,522,521	7,252,547	1,800,623
G/L on Valuation of Equity Method Securities	899,203	217,001	482,051	92,893	223,307	(664,352)	133,899	251,488
Cost of Sales	5,438,970	5,746,803	1,208,844	1,412,737	1,475,804	1,801,428	5,898,813	1,292,244
Gross Profit	2,006,366	1,428,702	727,254	385,011	520,376	(278,907)	1,353,734	508,379
SG&A	417,353	461,860	89,212	108,122	101,435	142,791	441,560	94,549
Operation Profit	1,589,013	966,842	638,042	276,889	418,941	(421,698)	912,174	413,830
Net Non-operating Income	29,355	40,256	25,969	(6,765)	19,804	383,694	422,702	28,867
Pre-Tax Income	1,618,368	1,007,098	664,011	270,124	438,745	(38,004)	1,334,876	442,697
Profit from Continuing Operations	1,414,258	790,478	608,471	244,174	373,412	(225,936)	1,000,121	378,965
Net Income	1,414,258	790,478	608,471	244,174	373,412	(225,936)	1,000,121	378,965
Controlling Interests	1,261,219	574,727	580,252	204,582	315,300	(362,886)	737,248	339,822

Source : Company's Consolidated Financial Statements under K-IFRS

* As the financial data of 1Q'26 has been prepared in advance, it is subject to change during the final review by external auditors.

Appendix : Consolidated Financial Statement

(Unit : KRW MM)

COA	4Q.23	4Q.24	1Q.25	2Q.25	3Q.25	4Q.25	1Q.26
Assets	30,253,085	31,639,273	32,552,692	31,461,920	32,235,897	33,982,889	35,044,557
Current Assets	5,199,470	5,064,132	5,191,057	4,544,129	4,753,523	5,697,754	5,377,944
Cashable Assets ¹⁾	2,706,714	2,701,400	3,159,508	2,634,679	2,637,310	3,350,876	3,446,034
Inventories	70,181	50,765	69,879	68,224	76,093	65,612	89,027
Non-Current Assets	25,053,615	26,575,141	27,361,635	26,917,791	27,482,374	28,285,135	29,666,613
PP&E ²⁾	2,809,853	2,863,655	2,866,864	2,859,684	2,864,967	2,739,232	2,726,966
Liabilities	3,236,596	3,506,640	3,623,727	2,907,483	3,060,044	3,648,076	3,441,768
Current Liabilities	1,937,107	2,244,807	2,524,263	1,779,238	1,900,108	2,337,847	2,054,386
Short-term Borrowings	2,978	165,830	284,084	230,953	230,857	229,948	-
Non-Current Liabilities	1,299,489	1,261,833	1,099,464	1,128,245	1,159,936	1,310,229	1,387,382
Long-term Debts	548,750	389,693	159,960	159,781	159,805	159,829	159,853
Equity	27,016,489	28,132,633	28,928,965	28,554,437	29,175,853	30,334,813	31,602,789
Capital Stock	801,613	801,613	801,613	801,312	801,312	801,312	801,312
Capital Surplus	2,967,691	2,967,691	3,136,551	3,136,551	3,136,551	3,136,551	3,136,551
AOCI ³⁾	2,972,166	4,053,947	4,213,561	3,542,766	4,022,589	5,189,175	6,383,678
Other Capital Items	(1,913,659)	(2,065,341)	(2,065,341)	(2,065,040)	(1,815,040)	(1,815,040)	(1,815,040)
Retained Earnings	21,301,106	21,325,453	21,411,683	21,677,228	21,544,698	21,396,512	21,480,374
Minority Interests	887,572	1,049,270	1,430,898	1,461,620	1,485,743	1,626,303	1,615,914

Source : Company's Consolidated Financial Statements under K-IFRS

* As the financial data of 1Q'26 has been prepared in advance, it is subject to change during the final review by external auditors.

Notes: 1. Cashable Assets = Cash & Cash Equivalents + Bank Deposits, 2. PP&E: Property, Plant, and Equipment, 3. AOCI: Accumulated Other Comprehensive Income

Appendix : Separate Income Statement

(Unit : KRW MM)

COA	2023	2024	1Q.25	2Q.25	3Q.25	4Q.25	2025	1Q.26
Revenues	1,030,586	931,567	404,342	118,721	232,111	129,815	884,989	393,117
Dividends Income	538,891	432,079	280,914	-	108,385	-	389,299	275,215
Royalties Income	357,233	356,361	86,800	81,997	87,009	93,234	349,040	88,200
Rental Revenue	134,462	143,127	36,628	36,724	36,717	36,581	146,650	29,702
Operating Expenses	279,211	276,828	55,725	78,123	65,047	88,962	287,857	55,783
Operating Profit	751,375	654,739	348,617	40,598	167,064	40,853	597,132	337,334
Net Non-operating Income	52,882	(54,228)	9,408	6,208	5,507	360,293	381,416	9,163
Pre-Tax Income	804,257	600,511	358,025	46,806	172,571	401,146	978,548	346,497
Taxes and Dues	85,883	95,293	21,180	12,603	18,710	111,587	164,080	26,756
Profit from Continuing Operations	718,374	505,218	336,845	34,203	153,861	289,559	814,468	319,741
Net Income	718,374	505,218	336,845	34,203	153,861	289,559	814,468	319,741

Source : Company's Consolidated Financial Statements under K-IFRS

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Appendix : Separate Financial Statement

(Unit : KRW MM)

COA	4Q.23	4Q.24	1Q.25	2Q.25	3Q.25	4Q.25	1Q.26
Assets	10,000,583	9,927,915	10,262,145	9,890,915	9,886,057	10,387,823	10,813,501
Current Assets	1,748,535	1,253,420	1,306,951	827,750	825,955	1,360,977	1,595,678
Cashable Assets ¹⁾	1,683,009	1,212,930	982,349	819,128	815,407	1,348,312	1,300,742
Non-Current Assets	8,252,048	8,674,495	8,955,194	9,063,165	9,060,102	9,026,846	9,217,823
Investments in Associates	6,027,921	6,156,802	6,406,827	6,406,827	6,406,827	6,406,827	6,406,827
Liabilities	383,900	398,290	866,183	394,227	397,488	521,705	816,796
Current Liabilities	219,047	224,745	695,565	207,260	210,251	291,684	546,208
Non-Current Liabilities	164,853	173,545	170,618	186,967	187,237	230,021	270,588
Shareholder's Equity	9,616,683	9,529,625	9,395,962	9,496,688	9,488,569	9,866,118	9,996,705
Capital Stock	801,613	801,613	801,613	801,312	801,312	801,312	801,312
Capital Surplus	2,413,576	2,413,576	2,413,576	2,413,576	2,413,576	2,413,576	2,413,576
AOCI ²⁾	53,352	98,796	106,492	172,144	164,448	250,323	385,295
Other Capital Items	(1,917,833)	(2,069,515)	(2,069,515)	(2,069,214)	(1,819,214)	(1,819,214)	(1,819,214)
Retained Earnings	8,265,975	8,285,155	8,143,796	8,178,870	7,928,447	8,220,121	8,215,736

Source : Company's Consolidated Financial Statements under K-IFRS

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Appendix : LG Affiliates (Electronics & Chemical)



(Unit : KRW B)

Biz Sector	Company	2023	2024	1Q.25	2Q.25	3Q.25	4Q.25	2025	1Q.26
Electronics	LG Electronics¹⁾								
	Sales Revenue	82,262.7	87,728.2	22,739.8	20,735.1	21,873.8	23,852.2	89,200.9	23,727.2
	Operating Income	3,653.3	3,419.7	1,259.1	639.4	688.9	(109.0)	2,478.4	1,673.7
	Income before Tax	2,014.9	1,335.8	1,118.1	761.5	567.4	(610.6)	1,836.4	1,400.9
	Net Income	1,150.6	591.4	875.6	609.6	461.1	(725.9)	1,220.4	1,005.1
	LG Display								
	Sales Revenue	21,330.8	26,615.3	6,065.3	5,587.0	6,957.0	7,200.8	25,810.1	5,534.0
	Operating Income	(2,510.2)	(560.6)	33.5	(116.0)	431.0	168.5	517.0	146.7
	Income before Tax	(3,339.4)	(2,191.5)	(148.5)	991.9	29.9	(371.6)	501.7	(522.2)
	Net Income	(2,576.7)	(2,409.3)	(237.0)	890.8	1.2	(351.2)	303.8	(575.7)
	LG Innotek								
	Sales Revenue	20,605.3	21,200.8	4,982.8	3,934.6	5,369.4	7,609.8	21,896.6	5,534.8
	Operating Income	830.8	706.0	125.1	11.4	203.7	324.7	665.0	295.3
	Income before Tax	639.3	588.8	103.8	(7.7)	156.9	155.6	408.6	282.8
	Net Income	565.2	449.3	85.6	(8.7)	128.4	135.9	341.3	229.1
	Chemical	LG Chem²⁾							
Sales Revenue		55,043.7	48,699.8	12,578.9	11,908.5	11,561.7	11,530.0	47,579.0	12,246.8
Operating Income		2,497.8	874.9	437.7	476.8	679.7	(413.3)	1,180.9	(49.7)
Income before Tax		2,466.3	(310.0)	436.7	(184.8)	457.1	(2,489.5)	(1,780.4)	(566.5)
Net Income		2,053.4	515.0	260.4	(111.9)	447.3	(1,572.8)	(977.1)	(781.9)
LG H&H									
Sales Revenue		6,804.8	6,811.9	1,697.9	1,604.9	1,580.0	1,472.8	6,355.5	1,576.6
Operating Income		487.0	459.0	142.4	54.8	46.2	(72.7)	170.7	107.8
Income before Tax		276.4	316.6	142.1	47.3	32.5	(285.2)	(63.3)	115.7
Net Income		163.5	203.9	103.5	38.6	23.4	(251.2)	(85.8)	88.7
LG Energy Solution									
Sales Revenue		33,745.5	25,619.6	6,722.7	6,056.2	6,065.4	6,474.3	25,318.6	6,555.0
Operating Income		2,163.2	575.4	374.7	492.2	601.3	(122.0)	1,346.1	(207.8)
Income before Tax		2,043.5	348.9	364.5	(27.0)	552.8	(476.1)	414.1	(858.6)
Net Income		1,638.0	338.6	226.6	90.6	536.1	(772.5)	80.8	(944.0)

1) LG Electronics' P/L has been restated for '23~'24, reflecting P/L from discontinued operations of VS battery pack business.

2) LG Chem's P/L has been restated for '23, reflecting P/L from discontinued operations of polarizer business, and for '23~1Q'25, reflecting P/L from discontinued operations of water solutions business.

Appendix : LG Affiliates (Telecom & Services)

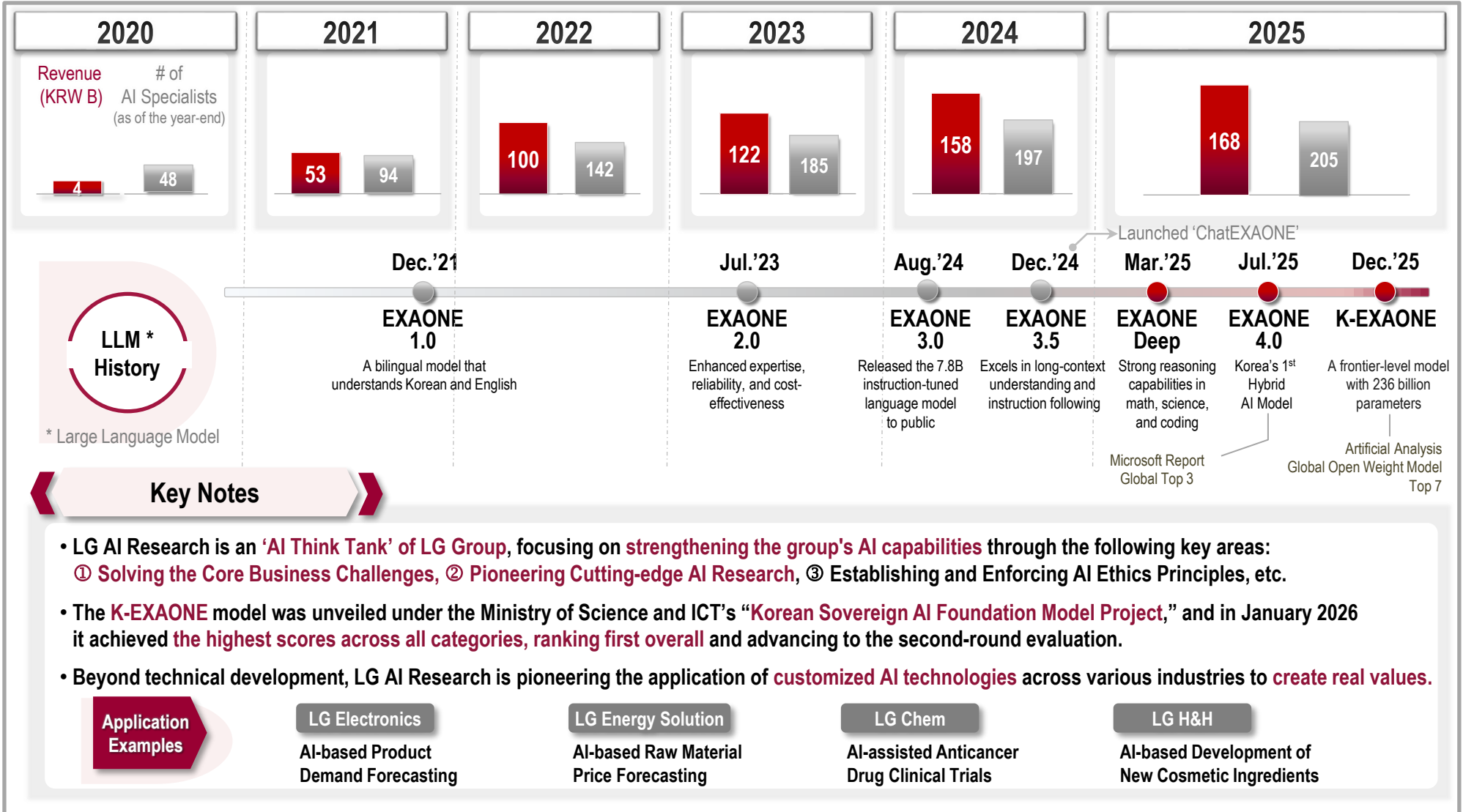


(Unit : KRW B)

Biz Sector	Company	2023	2024	1Q.25	2Q.25	3Q.25	4Q.25	2025	1Q.26
Telecom & Services	LG U+								
	Sales Revenue	14,372.6	14,625.2	3,748.1	3,844.4	4,010.8	3,848.4	15,451.7	3,803.7
	Operating Income	998.0	863.1	255.4	304.5	161.7	170.5	892.1	272.3
	Income before Tax	770.9	450.6	200.5	272.3	104.8	102.8	680.5	222.5
	Net Income	630.2	314.6	162.5	217.1	49.1	80.6	509.2	176.0
	HSAD								
	Sales Revenue	548.3	554.7	80.8	99.0	92.2	211.9	483.9	72.1
	Operating Income	26.4	29.6	(9.5)	0.5	5.2	31.3	27.5	(12.1)
	Income before Tax	26.0	30.0	(9.3)	0.4	5.0	29.8	25.9	(12.3)
	Net Income	16.2	22.7	(7.8)	(0.6)	3.5	22.3	17.4	(10.0)
	LG CNS								
	Sales Revenue	5,605.3	5,982.6	1,211.4	1,460.2	1,522.3	1,935.7	6,129.5	1,315.0
	Operating Income	464.0	512.9	78.9	140.8	120.2	212.0	551.8	94.2
	Income before Tax	442.7	485.5	88.2	131.5	141.1	232.4	593.2	112.8
	Net Income	332.4	364.9	57.3	99.0	105.2	177.6	439.2	80.9
	D&O Corp.								
	Sales Revenue	282.1	285.7	80.2	64.7	67.0	80.1	292.0	88.4
	Operating Income	8.6	7.3	10.1	(11.3)	0.7	6.4	5.9	15.5
	Income before Tax	88.5	91.7	25.5	(10.6)	19.8	23.8	58.6	33.3
	Net Income	86.6	96.7	27.6	(8.0)	16.7	21.1	57.4	28.3
	LG MDI								
	Sales Revenue	230.4	272.8	66.2	72.2	71.5	69.8	279.7	66.6
	Operating Income	8.7	10.7	4.9	3.6	2.8	(3.9)	7.4	2.4
	Income before Tax	10.8	13.5	5.5	4.1	3.3	(3.8)	9.0	2.8
	Net Income	8.4	10.5	2.4	3.7	2.5	(3.0)	5.6	2.1
	LG Sports								
	Sales Revenue	82.1	81.6	8.3	33.8	32.0	22.7	96.8	8.9
	Operating Income	(1.6)	2.2	(9.8)	11.0	13.2	(16.8)	(2.5)	(11.8)
Income before Tax	(1.7)	2.4	(9.9)	11.2	13.3	(16.7)	(2.1)	(11.8)	
Net Income	(1.5)	2.2	(9.9)	11.2	13.3	(16.7)	(2.1)	(11.8)	

Appendix : Introduction on LG AI Research

Established in December 2020



Appendix : Dividend History

* Announcement of
Dividend Policy in Feb 2020

* Dividend Policy Upgraded
in May 2022

Category		FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
Total Dividend Payout (KRW 100M) ^(A)		2,287	3,517	3,869	4,396	4,489	4,745	4,837	4,782	4,782
(Separate) Dividend Payout Ratio (%) ¹⁾		53%	64%	67%	62%	65%	69%	67%	76%	68% ³⁾
(Consolidated) Dividend Payout Ratio (%) ²⁾		10%	19%	36%	30%	18%	24%	38%	83%	65%
Dividend Per Share (KRW)	Common	1,300	2,000	2,200	2,500	2,800	3,000	3,100	3,100	3,100
	Preferred	1,350	2,050	2,250	2,550	2,850	3,050	3,150	3,150	3,150
Dividend Yield (%)	Common	1.5	2.8	2.9	3.0	3.4	3.7	3.6	4.3	3.4
	Preferred	2.7	5.0	4.5	3.8	4.4	4.9	5.1	5.5	4.5
Total Dividend Income (KRW 100M) ^(B)		2,630	3,056	3,966	6,145	5,183	5,667	5,389	4,321	3,893
Dividend Payout to Income Ratio (%) ^{(A) / (B)}		87%	115%	98%	72%	87%	84%	90%	111%	123%

→ Highest level among Korean pure holding companies

1) (A) / separate net income (excluding non-recurring P&L)

2) (A) / consolidate net income

3) Excluding additional dividend from the building sale (approx. KRW 100B)

Appendix : Board of Directors

Kwang Mo Koo



- Chairman & CEO, LG Corp.

Bong Seok Kwon



- Vice Chairman & COO, LG Corp.

Beom Jong Ha



- President & CFO, LG Corp.

Jong Su Park



- **Chair of the Board**
- Current Professor, Korea Univ. Law School
- Current Member, Radio Policy Advisory Committee, Ministry of Science and ICT
- Non-standing Member, the Central Administrative Appeals Commission

Soo Young Lee



- Current Senior Advisor, Yoon&Yang LLC
- Executive Officer, Eco Management Korea Holdings Inc.
- Member of Presidential Commission on Green Growth

Do Jin Jung



- Current Professor, Chung-Ang Univ. Business School
- Current Vice Chairman, Korean Accounting Association
- Member of International Public Sector Accounting Standards Board(IPSASB)

Hwan Soo Kim



- Current Managing Partner, Baeksong LLC
- Presiding Judge, Seoul High Court
- Senior Presiding Judge, Patent Court